INVESTMENT PROGRAMME DASHBOARD REPORT

Reporting Date: 06.03.2019

West Midlands Combined Authority

KEY HEADLINES

Key Headlines Summary

- The following Business Cases were reviewed at IAG in the last period:
  - > UKC Interchange HS2 Hybrid Act Change Utilities Feasibility Study (SOC Change Request)
  - > Coventry City Centre First (FBC Change Request) - *subject to clarifications.*
- Innovation – West Midlands Innovation Programme (FBC) – requested to go back to IAG next month following financial queries.
- The following Business Cases were reviewed at Leadership Team in the last period:
  - > Innovation Programme – Energy Efficiency and Fuel Poverty Workstream (SOC) / ULEV (SOC) – *clarifications requested and SOCs to be re-submitted into Leadership Team.*
  - > UKC Infrastructure A45 Damson Parkway Junction Improvements (SOC) - *approved*
- The following Business Cases were approved at Investment Board in the last period:
  - > Sprint A34 Walsall to Birmingham (OBC) / Sprint A45 Birmingham to Airport (OBC)
- The approved plan for progressing the Enhanced Assurance Framework is being delivered to agreed milestones.
- Revised approach to presenting key milestones has been produced and is presented as part of this report. This revised format provides readers with a clearer position of the key project milestones and highlights any variances to plan.
- WBHE FBC to be reviewed at extraordinary Investment Board on 11 March 2019.

82 Projects
8 Full Business Cases Approved

£531million
Expenditure Commitment

17 Risks
8 Red Risks

282 SEP objectives targeted

0%
Benefits Realised

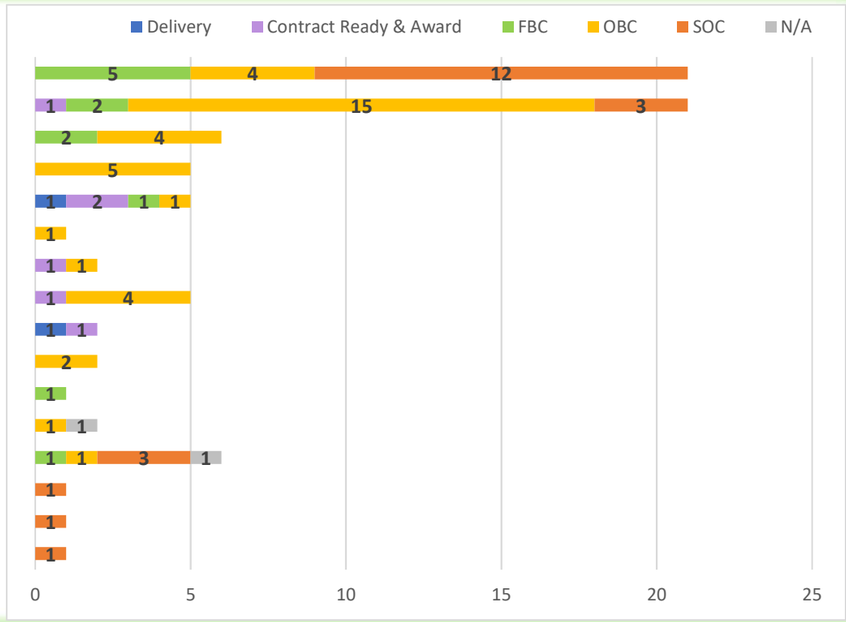
0
Projects Completed

GATEWAY STAGES

Investment Projects by Programme and Current Phase*

Programme	Programme Lead
UKC Interchange	Philip Farrell
UKC Infrastructure	Alexander Heath
Sprint Programme	Angela Hosford
Rail Programme	Richard Booth
Metro Programme	Chris Howarth
Coventry VLR	Colin Knight
City Centre First inc. CSMP	Colin Knight
Coventry South	Colin Knight
Coventry Regeneration	Adam Hunt
Coventry North	Colin Knight
Wednesbury Brierley Hill Metro	Chris Howarth
Land Remediation	Lara Cragg / Nick Oakley
Business Innovation	Jane Holmes / Andrew Browning
HS2 Programme Governance	Sukhy Dhanoa
Employment Education & Skills	Julie Nugent
Commonwealth Games	Martin Easton

* Current Phase = gateway currently working towards



Business Case Approvals / Contract Awards in Period

PMO Commentary

Brownfield Land & Property Development Fund projects and West Midlands Growth Company are noted as not applicable as outside of the WMCA assurance process.
Programme Officer's currently seeking to confirm gaps in Milestone Reporting.

RISK

Portfolio Level Risk Trend in Period

New	Improved	Worsened	Same	Closed
0	0	0	17	0

Total Portfolio Level Risks

Risk Rating	Current	Previous	Difference
Red	8	8	0
Amber	9	9	0
Green	0	0	0
Total	17	17	0

Risk Commentary

Investment portfolio risk register continues to be regularly reviewed. Discussions are ongoing with Corporate Assurance and the Investment Programme Risk Strategy document will be completed for sign off by the end of March 19.

Top Five Investment Portfolio Risks

Risk Ref.	Risk Description	Probability	Impact	Score
IP-001	Funding shortfall for investment programme due to reduced or delayed BRS income.	HI	HI	56
IP-006	Changes in inter-programme or external dependencies affect planned programme activities.	HI	HI	56
IP-016	Funding shortfall due to reduced or delayed 3rd Party Funding.	HI	HI	56
IP-019	Funding shortfall for investment programme due to reduced Council Tax income.	HI	HI	56
IP-024	There is a risk that the SQW gain share review has a negative evaluation outcome for WMCA interventions in scope.	HI	HI	56

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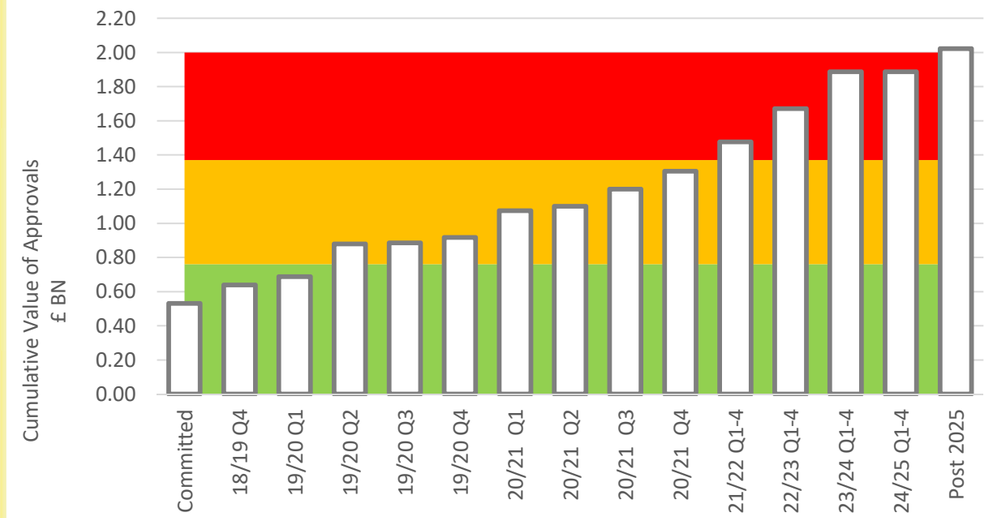
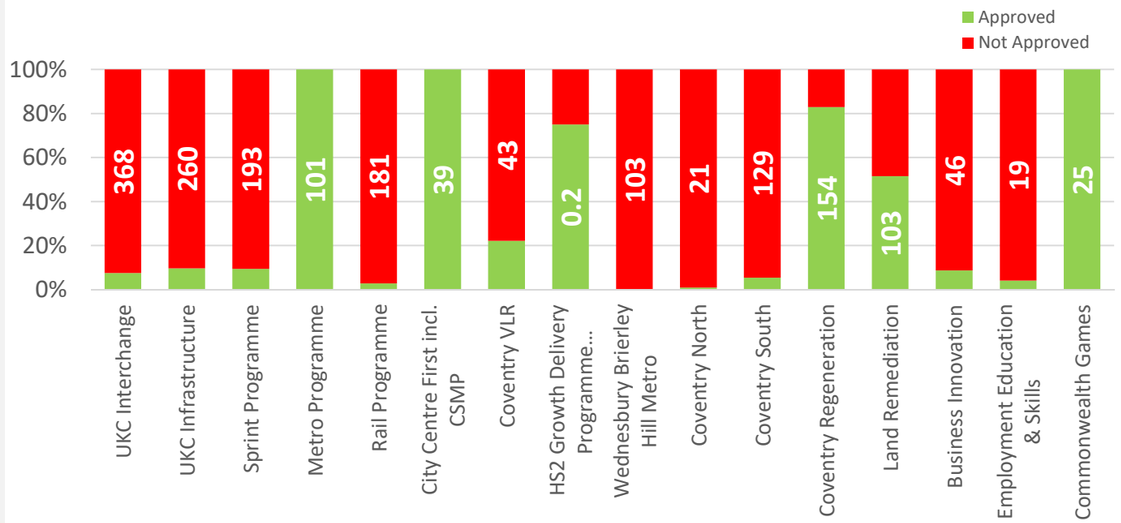
FINANCIAL

Investment Portfolio Commitments vs Available Funding



Summary of Investment Portfolio Approvals by Programme (£m)



Funding Commentary

Graphs have been supplied by WMCA Finance and reflect the position as at 28 February 2019.

BENEFITS

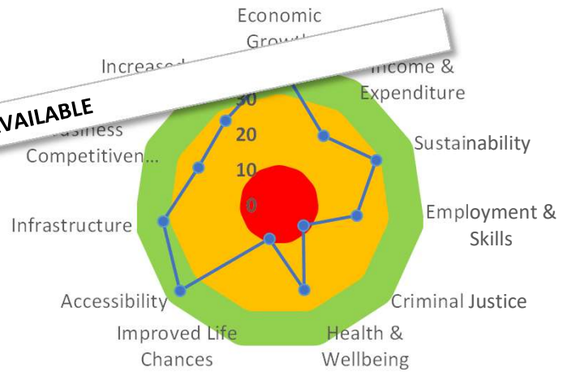
Benefit Profiling by Programme

Programme	Forecast	Achieved	Previous	Trend
Example	90%	40%	10%	30%
UKC Interchange				
UKC Infrastructure				
Sprint Programme				
Rail Programme				
Metro Programme				
Coventry VLR				
City Centre First inc. CSMP				
Coventry South				
Coventry Regeneration				
Coventry North				
Wednesbury Brierley Hill Metro				
Land Remediation				
Business Innovation				
HS2 Programme Governance				
Employment Education & Skills				
Commonwealth Games				

GRAPH

DRAFT REPORTING PROPOSAL UNTIL SUCH TIME AS SUFFICIENT BENEFITS DATA BECOMES AVAILABLE

Targetted SEP Priorities



Benefits Commentary

Draft reporting proposal until such time as sufficient benefits data becomes available

IP Milestone Baseline Summary

Legend

Variance:	Proximity:	
>180 days	≥270 days	TBC = Dates yet to be confirmed
60>180 days	270>365 days	ABS = Approved to Bypass Stage
<60 days	>365 days	= Change Request

Current stage = stage currently working toward
All days shown refer to calendar days

Projects	Current Stage	SOC				SOC to OBC Proximity (days)	OBC				OBC to FBC Proximity (days)	FBC				Contract Award				Scheme Commencement				Scheme Completion				Comments
		Approval Baseline	Approval Forecast	Approval Date Achieved	Variance (days)		Approval Baseline	Approval Forecast	Approval Date Achieved	Variance (days)		Approval Baseline	Approval Forecast	Approval Date Achieved	Variance (days)	Award Baseline	Award Forecast	Award Date Achieved	Variance (days)	Commence-ment Baseline	Commence-ment Forecast	Commence-ment Date Achieved	Variance (days)	Completion Baseline	Completion Forecast	Completion Date Achieved	Variance (days)	
UKC Interchange																												
UGC Business Plan	OBC	13/02/2018		13/02/2018	0	N/A				N/A	N/A				N/A				N/A				N/A				N/A	Only SOC submitted to cover operational upfront costs
HS2 Hybrid Act Change - Construction	FBC	ABS	ABS	ABS	N/A	N/A	13/02/2018		13/02/2018	0	503	01/07/2019	01/07/2019		0	01/11/2019	01/11/2019		0	TBC	TBC		N/A	24/12/2025	24/12/2025		0	
HS2 Hybrid Act Change - M6 Junction 4	FBC	ABS	ABS	ABS	N/A	N/A	13/02/2018		13/02/2018	0	503	01/07/2019	01/07/2019		0	01/11/2019	01/11/2019		0	TBC	TBC		N/A	24/12/2025	24/12/2025		0	
HS2 Hybrid Act Change - M42 Bridge	TBC	TBC	TBC		N/A	N/A	TBC	TBC		N/A	N/A	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC		N/A	
CEF Birmingham International Station Development	FBC	ABS	ABS	ABS	N/A	N/A	30/04/2018		30/04/2018	0	731	02/03/2020	30/04/2020		59	02/06/2020	02/06/2020		0	01/07/2021	01/07/2021		0	24/12/2025	24/12/2025		0	
CEF Birmingham International Station - West Coast Main Line Bridge	TBC	TBC	TBC		N/A	N/A	TBC	TBC		N/A	N/A	TBC	TBC		N/A	TBC	TBC		N/A	28/03/2024	28/03/2024		0	12/02/2025	12/02/2025		0	
UKC Utilities	SOC	20/03/2019	20/03/2019		0	N/A	TBC	TBC		N/A	N/A	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC		N/A	
UGC Car Park Strategy	OBC	23/05/2017		23/05/2017	0	N/A				N/A	N/A				N/A				N/A				N/A				N/A	
UGC Land Value Uplift Assessment	OBC	23/05/2017		23/05/2017	0	N/A				N/A	N/A				N/A				N/A				N/A				N/A	
UKC Infrastructure																												
A45 Damson Parkway Junction Improvements	OBC	01/01/2019		20/02/2019	50	1134	30/03/2022	30/03/2022		0	733	01/04/2024	01/04/2024		0	01/07/2024	01/07/2024		0	01/04/2024	01/04/2024		0	24/12/2026	24/12/2026		0	
A34 Stratford Road Enhancement Study	OBC	19/09/2018		19/09/2018	0	621	28/02/2020	01/06/2020		94	851	31/08/2021	30/09/2022		395	30/11/2021	24/12/2022		389	01/09/2021	TBC		N/A	31/07/2024	TBC		N/A	
A452 Chester Road Enhancement Study	OBC	19/09/2018		19/09/2018	0	621	28/02/2020	01/06/2020		94	851	31/08/2021	30/09/2022		395	30/11/2021	24/12/2022		389	01/09/2021	TBC		N/A	31/07/2024	TBC		N/A	
Solihull Town Centre Access Improvements	OBC	18/07/2018		18/07/2018	0	1078	28/02/2020	30/06/2021		488	365	31/08/2021	30/06/2022		303	30/11/2021	30/09/2022		304	01/09/2021	TBC		N/A	31/07/2024	TBC		N/A	
A45 to Town Centre Cycle Link & UKC Hub Cycle Links	Contract Award	13/03/2018		13/03/2018	0	N/A	ABS	ABS	ABS	N/A	N/A	28/09/2018		28/09/2018	0	24/12/2018	30/06/2019		188	01/07/2018	01/10/2018		92	31/07/2020	31/07/2020		0	
Solihull Train Station to Town Centre Accessibility	OBC	13/03/2018		13/03/2018	0	1205	30/06/2021	30/06/2021		0	365	30/06/2022	30/06/2022		0	30/09/2022	30/09/2022		0	TBC	TBC		N/A	31/03/2024	31/03/2024		0	
Solihull Town Centre Public Realm Improvement	OBC	13/03/2018		13/03/2018	0	721	03/03/2020	03/03/2020		0	668	31/12/2021	31/12/2021		0	31/03/2022	31/03/2022		0	01/06/2021	TBC		N/A	24/12/2023	24/12/2023		0	
Chelmsley Wood Town Centre Regeneration	SOC	15/04/2019	15/04/2019		0	535	01/10/2020	01/10/2020		0	364	30/09/2021	30/09/2021		0	30/12/2021	30/12/2021		0	TBC	TBC		N/A	TBC	TBC		N/A	
Kingshurst Village Centre	OBC	13/03/2018		13/03/2018	0	597	02/09/2019	31/10/2019		59	517	31/03/2021	31/03/2021		0	01/07/2021	01/07/2021		0	01/12/2020	TBC		N/A	31/03/2025	31/03/2025		0	
Accelerating Housing Delivery - Simon Digby	OBC	13/03/2018		13/03/2018	0	597	02/09/2019	31/10/2019		59	882	31/03/2022	31/03/2022		0	01/07/2022	01/07/2022		0	01/01/2020	TBC		N/A	31/03/2027	31/03/2027		0	
Walking, Cycling and Green Infrastructure	SOC	31/05/2020	31/05/2020		0	487	30/09/2021	30/09/2021		0	365	30/09/2022	30/09/2022		0	24/12/2022	24/12/2022		0	TBC	TBC		N/A	30/09/2026	30/09/2026		0	
UKC Hub Access & Transport Modelling Programme	SOC	31/03/2020	31/01/2020		-60	608	30/09/2021	30/09/2021		0	914	01/04/2024	01/04/2024		0	01/07/2024	01/07/2024		0	TBC	TBC		N/A	31/03/2028	31/03/2028		0	
Local Strategic Network Resilience Connectivity	OBC	20/08/2018		20/08/2018	0	557	30/03/2020	28/02/2020		-31	338	30/03/2021	31/01/2021		-58	30/06/2021	30/04/2021		-61	31/10/2020	TBC		N/A	31/03/2025	31/03/2025		0	
Solihull Station Integrated Transport Hub	OBC	20/08/2018		20/08/2018	0	557	31/12/2020	28/02/2020		-307	672	31/12/2021	31/12/2021		0	31/03/2022	31/03/2022		0	30/06/2021	TBC		N/A	31/03/2025	31/03/2025		0	
Solihull Town Centre Development & Investment	OBC	20/08/2018		20/08/2018	0	376	03/06/2019	31/08/2019		89	335	01/06/2020	31/07/2020		60	01/09/2020	31/10/2020		60	TBC	TBC		N/A	31/03/2026	31/03/2026		0	
Accelerating Housing Delivery Utilising Solihull Assets	OBC	20/08/2018		20/08/2018	0	406	31/12/2018	30/09/2019		273	183	31/03/2020	31/03/2020		0	01/07/2020	01/07/2020		0	TBC	TBC		N/A	30/06/2025	30/06/2025		0	
Inclusive Growth - Securing Social Value	FBC	20/08/2018		20/08/2018	0	N/A	ABS	ABS	ABS	N/A	N/A	31/12/2018	31/10/2020		670	31/03/2019	31/01/2021		672	01/01/2019	TBC		N/A	30/06/2022	30/06/2022		0	
Enabling Clean Growth & Mobility	OBC	20/08/2018		20/08/2018	0	N/A	TBC	TBC		N/A	N/A	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC		N/A	
UKC Hub Low Carbon Heat Network	OBC	20/08/2018		20/08/2018	0	N/A	TBC	TBC		N/A	N/A	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC		N/A	
Town Centre Low Carbon Heat Network	OBC	20/08/2018		20/08/2018	0	437	30/06/2019	31/10/2019		123	152	31/03/2020	31/03/2020		0	30/06/2020	30/06/2020		0	TBC	TBC		N/A	31/03/2029	31/03/2029		0	
Low Carbon Future Mobility	OBC	20/08/2018		20/08/2018	0	529	31/03/2020	31/01/2020		-60	366	31/03/2021	31/01/2021		-59	30/06/2021	30/04/2021		-61	TBC	TBC		N/A	31/03/2027	31/03/2027		0	

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		Approval Baseline	Approval Forecast	Approval Date Achieved	Variance (days)		Approval Baseline	Approval Forecast	Approval Date Achieved	Variance (days)		Approval Baseline	Approval Forecast	Approval Date Achieved	Variance (days)	Award Baseline	Award Forecast	Award Date Achieved	Variance (days)	Commence-ment Baseline	Commence-ment Forecast	Commence-ment Date Achieved	Variance (days)	Completion Baseline	Completion Forecast	Completion Date Achieved	Variance (days)	
City Centre First inc. CSMP																												
City Centre First - Coventry Station Master Plan	Contract Award	23/05/2017		23/05/2017	0	N/A	ABS	ABS	ABS	N/A	N/A	09/03/2018		09/03/2018	0	30/06/2019	30/06/2019		0	30/06/2018	TBC		N/A	31/07/2021	31/07/2021		0	
Coventry City Centre First	FBC	24/05/2017		24/05/2017	0	306	26/03/2018		26/03/2018	0	424	24/05/2019	24/05/2019		0	30/08/2019	30/08/2019		0	TBC	TBC		N/A	TBC	TBC		N/A	
Coventry Regeneration																												
Coventry City Centre South	Delivery	23/05/2017		23/05/2017	0	N/A	ABS	ABS	ABS	N/A	N/A	09/12/2016		09/12/2016	0	30/06/2017		08/02/2018	223	31/01/2020	31/01/2020		0	04/10/2022	04/10/2022		0	
Coventry Friargate Business District Phase 1	Contract Award	23/05/2017		23/05/2017	0	N/A	ABS	ABS	ABS	N/A	N/A	09/03/2018		09/03/2018	0	30/09/2018	30/04/2019		212	TBC	TBC		N/A	30/06/2034	30/06/2034		0	
Coventry South																												
A46 Link Road Phase 1	Contract Award	22/06/2017		22/06/2017	0	N/A	ABS	ABS	ABS	N/A	N/A	14/09/2018		14/09/2018	0	14/12/2018	31/03/2019		107	01/04/2019	01/04/2019		0	31/10/2020	31/10/2020		0	
A46 Link Road Phase 2	OBC	22/06/2017		22/06/2017	0	769	10/12/2018	31/07/2019		233	609	31/03/2021	31/03/2021		0	30/06/2021	30/06/2021		0	TBC	TBC		N/A	31/03/2024	31/03/2024		0	
A46 Link Road Phase 3	OBC	22/06/2017		22/06/2017	0	799	30/08/2019	30/08/2019		0	1339	30/04/2023	30/04/2023		0	31/07/2023	31/07/2023		0	TBC	TBC		N/A	31/03/2029	31/03/2029		0	
Coventry South Interchange	OBC	22/06/2017		22/06/2017	0	799	21/01/2019	30/08/2019		221	1339	30/04/2023	30/04/2023		0	31/07/2023	31/07/2023		0	TBC	TBC		N/A	30/06/2026	30/06/2026		0	
Tile Hill Station Improvements	OBC	22/06/2017		22/06/2017	0	769	19/11/2018	31/07/2019		254	274	30/04/2020	30/04/2020		0	31/07/2020	31/07/2020		0	TBC	TBC		N/A	31/05/2020	31/05/2020		0	
Coventry North																												
M6 Junction 3 improvements	OBC	12/03/2018		12/03/2018	0	690	03/06/2019	31/01/2020		242	1155	31/03/2023	31/03/2023		0	30/06/2023	30/06/2023		0	02/04/2025	02/04/2025		0	30/03/2028	30/03/2028		0	
Kersley Link Road	OBC	12/03/2018		12/03/2018	0	690	01/04/2019	31/01/2020		305	60	31/03/2020	31/03/2020		0	30/06/2020	30/06/2020		0	01/04/2021	01/04/2021		0	29/03/2024	29/03/2024		0	
Coventry (VLR)																												
Very Light Rail	OBC	27/11/2017		27/11/2017	0	915	20/12/2019	30/05/2020		162	1249	31/03/2023	31/10/2023		214	30/06/2023	31/01/2024		215	01/01/2024	01/01/2024		0	31/03/2026	31/03/2026		0	
Sprint																												
Sprint Hagley Road - Phase 2 Dudley & Halesowen	OBC	09/01/2018		09/01/2018	0	842	02/12/2019	30/04/2020		150	581	05/09/2025	02/12/2021		-1373	TBC	TBC		N/A	06/09/2022	06/09/2022		0	31/03/2025	31/03/2025		0	
Sprint - Birmingham to Sutton Coldfield	SOC	30/04/2019	30/04/2019		0	214	18/03/2019	30/11/2019		257	152	31/12/2019	30/04/2020		121	TBC	TBC		N/A	01/02/2020	01/02/2020		0	31/03/2022	31/03/2022		0	
Sprint - A34 Walsall to Birmingham	FBC	17/07/2017		17/07/2017	0	581	10/12/2018		18/02/2019	70	347	31/12/2019	31/01/2020		31	TBC	TBC		N/A	01/02/2020	01/02/2020		0	31/03/2022	31/03/2022		0	
Sprint - Birmingham to Longbridge	OBC	17/08/2017		17/08/2017	0	987	20/09/2019	30/04/2020		223	581	03/03/2025	02/12/2021		-1187	TBC	TBC		N/A	06/09/2022	06/09/2022		0	31/03/2025	31/03/2025		0	
Sprint - Hall Green to Interchange via Solihull	OBC	12/10/2017		12/10/2017	0	931	02/12/2019	30/04/2020		150	581	02/10/2026	02/12/2021		-1765	TBC	TBC		N/A	06/09/2022	06/09/2022		0	31/03/2025	31/03/2025		0	
Sprint - A45	FBC	ABS	ABS	ABS	N/A	N/A	03/12/2018		18/02/2019	77	347	27/12/2019	31/01/2020		35	TBC	TBC		N/A	01/02/2020	01/02/2020		0	31/03/2022	31/03/2022		0	
Metro Programme																												
Metro East Birmingham - Solihull (EBS)	OBC	07/07/2017		07/07/2017	0	900	18/02/2019	24/12/2019		309	98	02/09/2019	31/03/2020		211	TBC	TBC		N/A	TBC	TBC		N/A	25/05/2023	25/05/2023		0	
Birmingham Eastside Extension	FBC	ABS	ABS	ABS	N/A	N/A	ABS	ABS	ABS	N/A	N/A	19/11/2018	31/01/2020		438	TBC	TBC		N/A	TBC	TBC		N/A	25/05/2023	25/05/2023		0	
Metro Edgbaston CSQ	Delivery	ABS	ABS	ABS	N/A	N/A	ABS	ABS	ABS	N/A	N/A	17/03/2017		17/03/2017	0	TBC	TBC		N/A	TBC	TBC		N/A	21/12/2021	21/12/2021		0	
Metro Wolverhampton Interchange Programme	Delivery	ABS	ABS	ABS	N/A	N/A	ABS	ABS	ABS	N/A	N/A	08/12/2017		08/12/2017	0	TBC	TBC		N/A	TBC	TBC		N/A	01/10/2020	01/10/2020		0	
Wednesbury Brierley Hill Metro																												
Wednesbury to Brierley Hill Extension	FBC	Approved pre WMCA (pre June 2016)			N/A	N/A	26/05/2017		26/05/2017	0	665	08/03/2019	22/03/2019		14	TBC	TBC		N/A	02/09/2019	02/09/2019		0	23/10/2023	23/10/2023		0	

IP Milestone Baseline Summary

Legend

Variance:	Proximity:	
>180 days	≥270 days	TBC = Dates yet to be confirmed
60>180 days	270>365 days	ABS = Approved to Bypass Stage
<60 days	>365 days	= Change Request

Current stage = stage currently working toward
All days shown refer to calendar days

Projects	Current Stage	SOC				SOC to OBC Proximity (days)	OBC				OBC to FBC Proximity (days)	FBC				Contract Award				Scheme Commencement				Scheme Completion				Comments
		Approval Baseline	Approval Forecast	Approval Date Achieved	Variance (days)		Approval Baseline	Approval Forecast	Approval Date Achieved	Variance (days)		Approval Baseline	Approval Forecast	Approval Date Achieved	Variance (days)	Award Baseline	Award Forecast	Award Date Achieved	Variance (days)	Commence-ment Baseline	Commence-ment Forecast	Commence-ment Date Achieved	Variance (days)	Completion Baseline	Completion Forecast	Completion Date Achieved	Variance (days)	
Rail Programme																												
Sutton Coldfield Gateway	OBC	27/10/2017		27/10/2017	0	584	14/12/2018	03/06/2019		171	332	01/08/2019	30/04/2020		273	TBC	TBC		N/A	01/09/2019	01/09/2019		0	30/01/2021	30/01/2021		0	
HS2 Connectivity - WMCA New Stations - Package 1	OBC	10/01/2018		10/01/2018	0	567	01/04/2019	31/07/2019		121	184	31/07/2019	31/01/2020		184	TBC	TBC		N/A	TBC	TBC		N/A	29/01/2021	29/01/2021		0	
HS2 Connectivity - WMCA New Stations - Package 2	OBC	10/01/2018		10/01/2018	0	567	01/04/2019	31/07/2019		121	184	31/07/2019	31/01/2020		184	TBC	TBC		N/A	TBC	TBC		N/A	30/04/2021	30/04/2021		0	
HS2 Connectivity - WMCA New Stations - Package 3	SOC	15/04/2019	15/04/2019		0	N/A				N/A	N/A				N/A				N/A				N/A				N/A	Scheme cancelled subject to Change Request approval
HS2 Connectivity - WMCA New Stations - Package 4	OBC	10/01/2018		10/01/2018	0	N/A	TBC	TBC		N/A	N/A	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC		N/A	
Land Remediation																												
Land Remediation (Black Country Consortium)	OBC	17/03/2017		17/03/2017	0	N/A	TBC	TBC		N/A	N/A	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC		N/A	
Brownfield Land & property Development Fund	N/A	17/02/2017		17/02/2017	0	N/A				N/A	N/A				N/A				N/A				N/A				N/A	Funds allocated to Birmingham CC - assurance to be managed locally
Business Innovation																												
CDIS- WM Innovation Programme	FBC	16/02/2017		16/02/2017	0	347	29/01/2018		29/01/2018	0	480	24/05/2019	24/05/2019		0	25/08/2019	25/08/2019		0				0				0	
Digital Programme	OBC	12/03/2018		12/03/2018	0	N/A	TBC	TBC		N/A	N/A	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC		N/A	
5G	OBC	10/10/2018		10/10/2018	0	N/A	TBC	TBC		N/A	N/A	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC		N/A	
Renewable Energy Strategy	OBC	20/02/2019	20/03/2019		28	N/A	TBC	TBC		N/A	N/A	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC		N/A	
Electric Vehicles	OBC	20/02/2019	20/03/2019		28	N/A	TBC	TBC		N/A	N/A	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC		N/A	
HS2 Programme Governance																												
HS2 Growth Delivery Programme Communications	OBC	20/06/2018		20/06/2018	0	N/A	TBC	TBC		N/A	N/A	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC		N/A	
Employment Education and Skills																												
Jobs and Skills	OBC	20/06/2018		20/06/2018	0	N/A	TBC	TBC		N/A	N/A	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC		N/A	
Commonwealth Games																												
Commonwealth Games	SOC	TBC	TBC		N/A	N/A	TBC	TBC		N/A	N/A	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC		N/A	TBC	TBC		N/A	